## Evercore

The Board of Directors Inspired PLC Calder House St Georges Park Kirkham Lancashire PR4 2DZ

Intrepid Bidco Limited Suite 1, 7th Floor 50 Broadway London United Kingdom SW1H 0DB

11 July 2025

Dear Sir/Madam,

Recommended acquisition of Inspired PLC ("Inspired") by Intrepid Bidco Limited, a newly formed company indirectly wholly owned by funds managed and/or advised by HGGC, LLC and its affiliates (the "Acquisition").

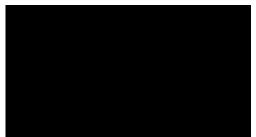
## We refer to:

- (i) the offer document to be sent, or made available, to Inspired shareholders and persons with information rights on or around the date of this letter in connection with the Acquisition (the "Offer Document") together with the announcement associated with the publication of the Offer Document (the "Announcement"); and
- (ii) the letters to be sent, or made available, to participants in the Inspired Share Plans, holders of the Inspired Warrants, and holders of the Inspired CLNs (each as defined in the Offer Document) pursuant to Rule 15 of the City Code on Takeovers and Mergers (the "Code") on or around the date of this letter in connection with the Acquisition (the "Rule 15 Letters")

In accordance with Rule 23.2 of the Code, we hereby confirm that we have given and not withdrawn our consent to the publication of the Offer Document, the Announcement and the Rule 15 Letters with the inclusion therein of the references to our name in the form and context in which they appear.

We also confirm that we consent to this letter being made available for inspection in accordance with the Code.

Yours faithfully,



For and on behalf of Evercore Partners International LLP